

2011



**Malteser
International**
Order of Malta Worldwide Relief

Malteser International Financial Report 2011

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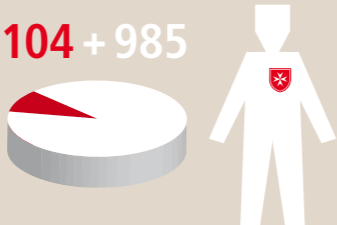
Malteser International in numbers



In 2011, Malteser International conducted nearly 100 projects with a volume of **31.1 million euros**.



Malteser International's relief activities in 2011 reached **more than 8 million people** in Africa, Asia and the Americas.

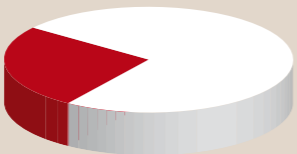


Nearly 1,000 local staff members, together with **104 international experts** from 33 nations, are working in more than 20 countries in three continents to help people in need to live a healthy life with dignity.



For the past **20 years**, Malteser International has implemented projects with a **total volume of 330 million euros**.

€ 10.7 M € 31 M



In 2011, Malteser International received **31 million euros** in public grants and 10.7 million euros in donations from the international network of the Order of Malta to fund its projects.

From the Secretary General



Ingo Radtke, Secretary General

About this report

We would like to present you with our new *Financial Report 2011*, which complements our newly designed *Annual Review 2011*, published last March. Together, both publications make up our Annual Report. In this way, we are able to inform you even more quickly and effectively.

As in previous years, the *Financial Report* gives you insight into the development of our income and expenditures, and it contains our financial statement as well as an overview of our programmes by country and of our international and local staff.

If you would like to learn more about the highlights of our work in 2011 and our

answers to the latest challenges in humanitarian aid during that year, please take a look at our *Annual Review 2011*. In it, you will be able to discover the stories behind the numbers in this report.

How is Malteser International funded?

Malteser International's funding comes from public grants, which continue to be our primary source of financial support, as well as from donations of private persons, companies, foundations, school groups and parishes, which reach us through the international network of the Order of Malta.

In 2011, we saw a significant increase in public grants and allocations from the previous year, with a total of 31 million euros (about 40 million dollars). The € 7.7 million increase is due especially to three multi-annual projects which have received funds from Caritas Austria (€ 2.1 million for the reconstruction of a children's home in Japan), EuropeAid (€ 4.8 million for DR Congo) and the Swiss Agency for Development and Cooperation (SDC, € 4.8 million for DR Congo). The amount of private donations and own funds for 2011, 10.7 million euros, represents a decrease of nearly 30 per cent from the previous year, as a large number of donations for emergency relief

efforts were made after the disasters in Haiti and Pakistan in 2010. However, when compared to 2009, the sum of donations and own funds has nearly doubled in 2011.

Where does the money go?

Famine in the Horn of Africa, renewed flooding in Pakistan, a triple disaster in Japan – these are just a few of the crises that wreaked destruction and suffering in 2011 and had a significant impact on the work of Malteser International. Natural disasters are occurring more frequently and their causes and consequences becoming ever more complex. These events pose a risk to millions of people, particularly in developing countries. Other factors, such as changes in the global economy and the global financial crisis, are plunging an ever increasing number of people into chronic poverty. This creates huge challenges for humanitarian aid – and thus for the global activities of Malteser International. With our approach – combining emergency aid, reconstruction and measures for development assistance – and our needs-oriented and participative programmes, we provide an answer to these global challenges. It is critical not only to respond to emergency situations with short-term aid, but to improve people's lives sustainably through long-term initiatives.

Quality and transparency

Malteser International has committed to adhering to several national and international codes and standards in order to continually improve the quality of its assistance and to make its work transparent to donors and the general public. Among those standards are the "Code of Conduct" (Principles of Conduct for the International Red Cross and Red Crescent Movement and NGOs in Disaster Response Programmes, www.ifrc.org), the "Sphere Project" (Humanitarian Charter and Minimum Standards in Disaster Response, www.sphereproject.org) and the VENRO Code of Conduct for German NGOs (www.venro.org).

Our principles, standards and control mechanisms in the areas of governance, communications, operational management and performance help us reach our goals effectively and provide high-quality services.

Governance

In order to ensure an unbiased decision-making process, distinct bodies are in charge of management-level duties and oversight. At least once a year, all 24 of Malteser International's member associations come together to form the General Assembly, which is responsible for reviewing the organisation's annual accounts and approving the annual

budget. The Board of Directors, in turn, provides strategic orientation and oversees the Secretary General's work. The Secretary General manages the operational activities according to Malteser International's adopted strategy and budgets.

Communication

Through open and extensive communication about its work and activities, finances and structures, Malteser International is accountable to its donors and partners as well as the general public. Publications such as this Financial Report ensure this accountability. *Continued on page 4*

From the Secretary General

In 2011, Malteser International carried out programmes in a total of 20 countries with a volume of 31.1 million euros, reaching more than eight million people in Africa, Asia and the Americas. The € 8 million increase in the programme volume from 2010 is due mainly to a € 7.3 million volume increase for multi-annual projects in Asia. Our relief activities in Asia, with a budget of almost 19.5 million euros, focused on Japan (€ 5 million), Myanmar (€ 4.2 million) and Pakistan (€ 3.9 million). In Africa, with a total volume of almost 8.8 million euros (a half million increase since last year), the Democratic Republic of Congo is home to one of our most comprehensive relief programmes, amounting to 4.9 million euros. Of America's € 2.9 million programme volume (a € 100,000 increase), 2.8 million euros alone were spent on reconstruction projects for the people in Haiti (compared to € 2.6 million in 2010). Globally, more than 1,000 employees are at work, helping to give people in need a life of health and dignity.

Outlook for 2012/2013

Being able to provide immediate and effective disaster relief while at the same time implementing long-term programmes requires a stable and reliable basis – both financially and structurally. The strategy we embarked on back in 2006 envisioned the creation of a strong strategic leadership coupled with decentralised operations through regional branches for the Americas, Europe/Africa and

Asia/Pacific. This strategy is now being implemented with the foundation of Malteser International e.V.*, which will be responsible for the strategic management of all activities of Malteser International from its base in Germany (Cologne), with the General Secretariat as its top management unit. The operational units of the regional association for Europe/Africa will legally remain part of Malteser Germany. Whereas the regional branches for Europe/Africa, as well as initially the Asia/Pacific area, will remain based in Germany (Cologne), the future regional office for the Americas will be Miami, in the United States. With the help of a strong basis, closer networking with the national associations of the

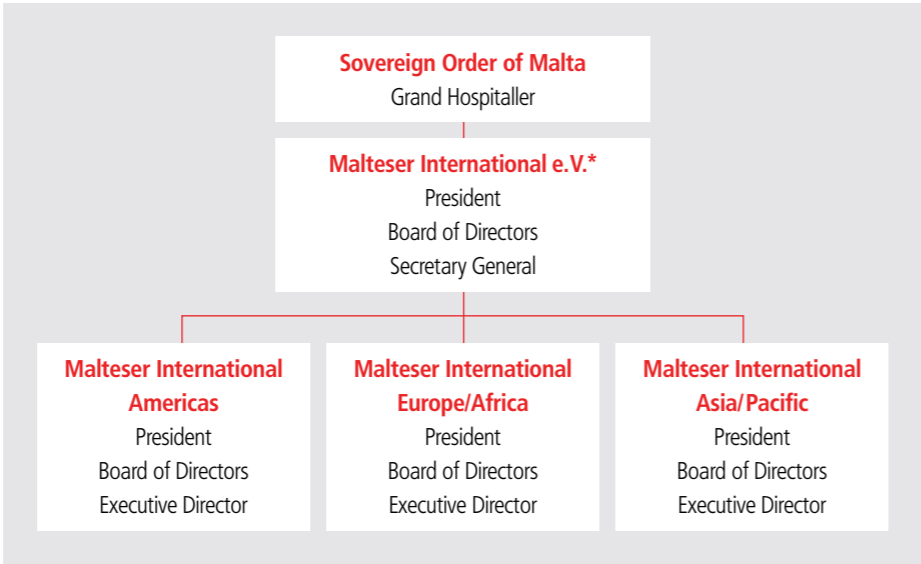
Order of Malta, a broader international presence, coupled with greater proximity to our project sites, we are creating a solid foundation that will enable us to continue providing efficient aid to people in need.



Ingo Radtke

* “Eingetragener Verein (e. V.)”, or “registered association” in German, is a legal status for a registered voluntary association in Germany and Austria.

Malteser International's future structure



Operational management

Malteser International ensures that its funds, grants and donations are spent responsibly, in a cost-effective and efficient manner, only to the extent they are needed to complete a given task. The organisation is committed to keeping its advertising and administrative costs within a fair and reasonable range; currently, those costs correspond to less than 10 per cent of the total expenditures. Malteser International counts on the support of the national units of the international network

of the Order of Malta for its fundraising and administrative tasks.

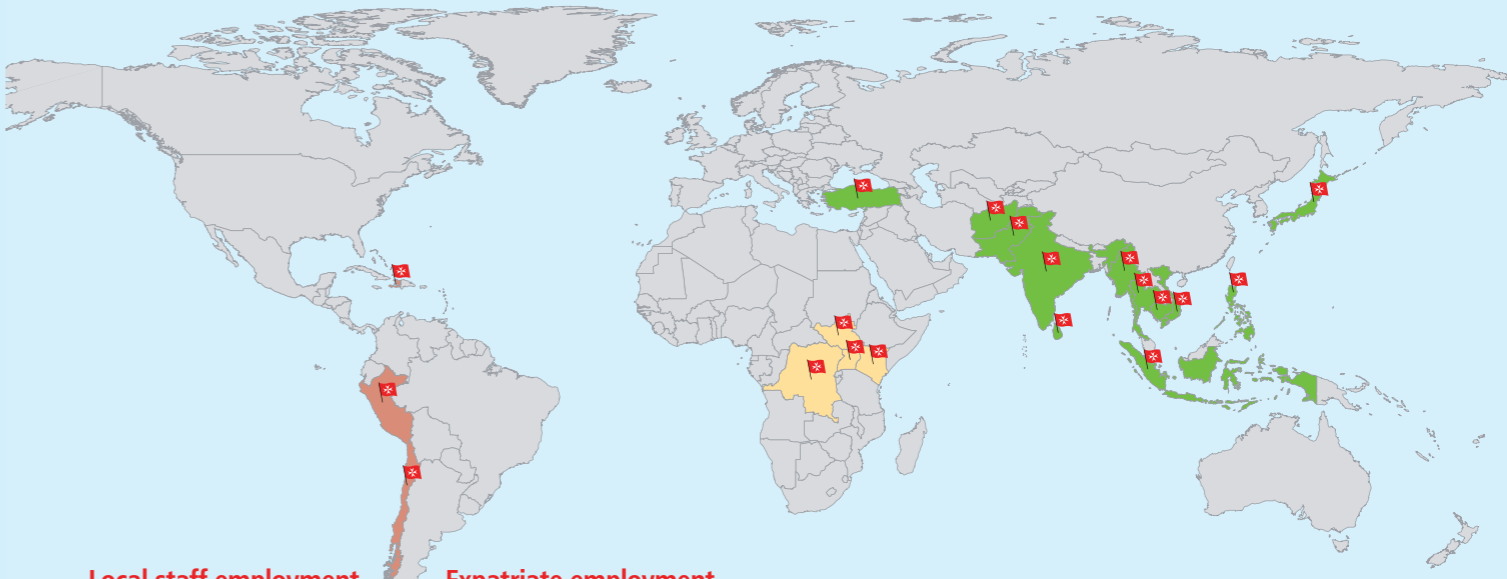
In addition, auditing and controlling ensure that donations and public grants are being used appropriately and that all guidelines, such as the Anti-Fraud & Anti-Corruption Guidelines, are followed. Malteser International has clear rules on liability and signatory power. Its donors verify the use of their funds regularly, both in project countries and at headquarters, and can attest to the organisation's high standards.

With these reviewing measures, we improve our work in the projects and the effectiveness of our risk management measures, our control mechanisms and governance processes.

Performance

Malteser International is committed to a results-oriented approach and helps its partner organisations on the ground to adopt the same approach. Malteser International conducts regular evaluations with external auditors in order to control the quality of its work.

Personnel abroad



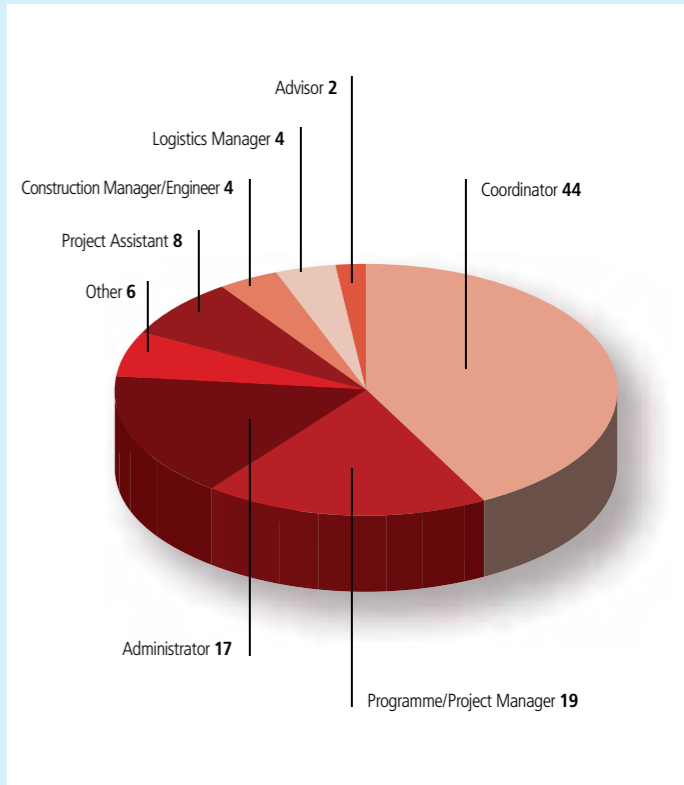
Local staff employment by region⁽¹⁾

| | 2011 | 2010 |
|-----------------|------------|------------|
| Africa | 236 | 261 |
| DR Congo | 92 | 85 |
| Kenya | 15 | 34 |
| South Sudan | 120 | 133 |
| Uganda | 9 | 9 |
| Asia | 612 | 545 |
| Afghanistan | 0 | 0 |
| Cambodia | 31 | 25 |
| India | 0 | 0 |
| Indonesia | 5 | 5 |
| Iraq | 0 | 5 |
| Japan | 0 | 0 |
| Myanmar | 379 | 353 |
| Pakistan | 120 | 78 |
| Philippines | 0 | 0 |
| Sri Lanka | 23 | 23 |
| Thailand | 44 | 44 |
| Vietnam | 10 | 12 |
| Americas | 137 | 61 |
| Chile | 0 | 0 |
| Haiti | 136 | 60 |
| Peru | 1 | 1 |
| Total | 985 | 867 |

Expatriate employment by region⁽²⁾

| | 2011 | 2010 |
|-----------------|-----------------|------------|
| Africa | 32 (21) | 38 |
| DR Congo | 10 (8) | 11 |
| Kenya | 2 (2) | 1 |
| South Sudan | 19 (10) | 25 |
| Uganda | 1 (1) | 1 |
| Asia | 53 (41) | 52 |
| Afghanistan | 0 (0) | 0 |
| Cambodia | 3 (3) | 3 |
| India | 0 (0) | 4 |
| Indonesia | 0 (0) | 1 |
| Japan | 1 (1) | 0 |
| Myanmar | 18 (11) | 20 |
| Nepal | 1 (1) | 0 |
| Pakistan | 17 (16) | 10 |
| Philippines | 0 (0) | 0 |
| Sri Lanka | 5 (3) | 3 |
| Thailand | 7 (5) | 9 |
| Vietnam | 1 (1) | 2 |
| Americas | 19 (13) | 20 |
| Chile | 0 (0) | 0 |
| Haiti | 19 (13) | 20 |
| Peru | 0 (0) | 0 |
| Total | 104 (75) | 110 |

Expatriates by function



Expatriates by nationality

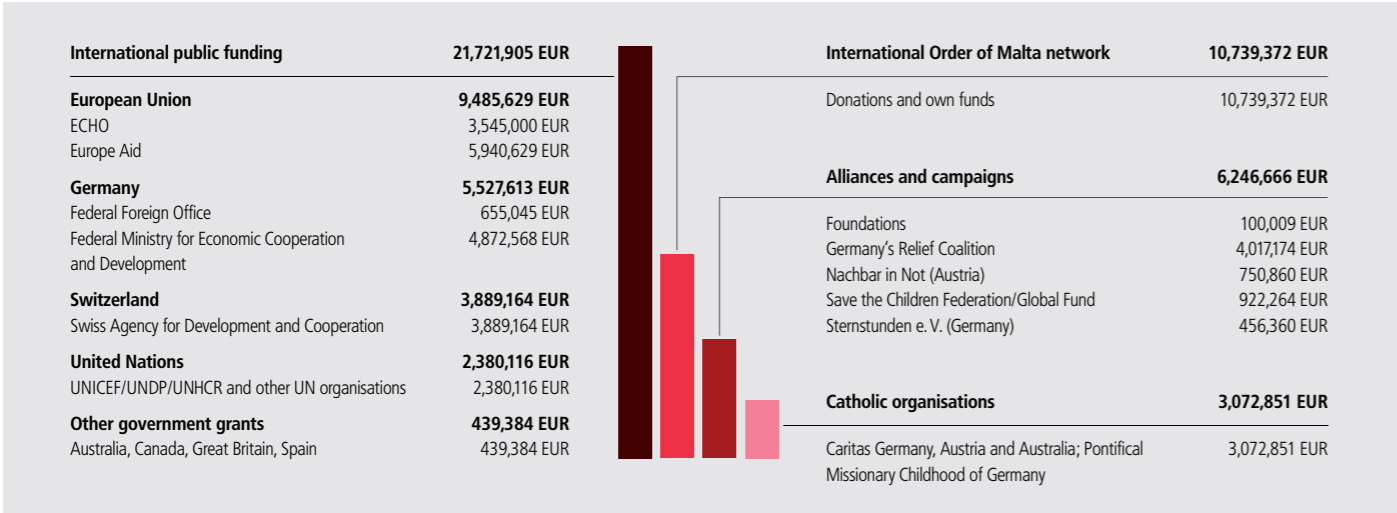
| | | | | | |
|---------------|-----------------|--------------|---------------|---------------|-----------|
| Afghanistan 1 | Bosnia H. 1 | Hungary 2 | Myanmar 2 | Serbia 1 | Uganda 6 |
| Albania 1 | Canada 2 | India 1 | Nepal 2 | Spain 1 | Uruguay 3 |
| Argentina 1 | Ethiopia 1 | Italy 4 | Netherlands 1 | Sweden 1 | USA 3 |
| Australia 2 | France 2 | Japan 1 | Pakistan 1 | Switzerland 3 | |
| Bangladesh 1 | Germany 43 | Kenya 1 | Philippines 7 | Sri Lanka 1 | |
| Belgium 1 | Great Britain 3 | Madagascar 2 | Rwanda 1 | Thailand 1 | |

⁽¹⁾ Numbers correspond to staff positions in each country.

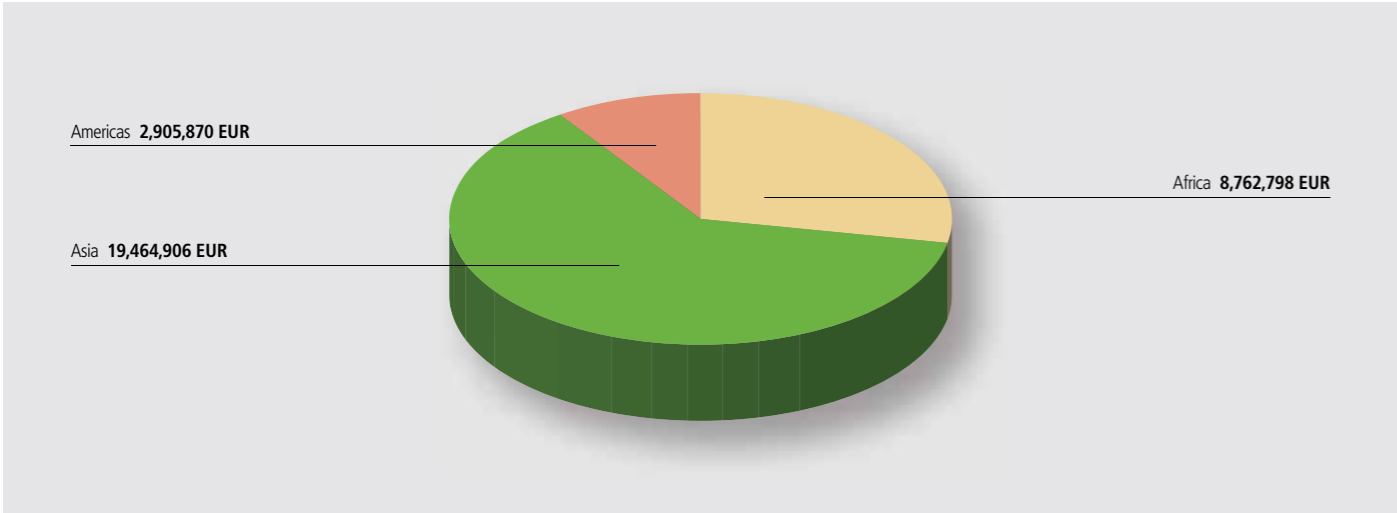
⁽²⁾ Some of the staff members were working cross-nationally. The total figure refers to the total number of contracts signed in the year 2011. The numbers in parentheses correspond to the staff positions in each country, some of which were filled more than once during the year.

Financial overview 2011

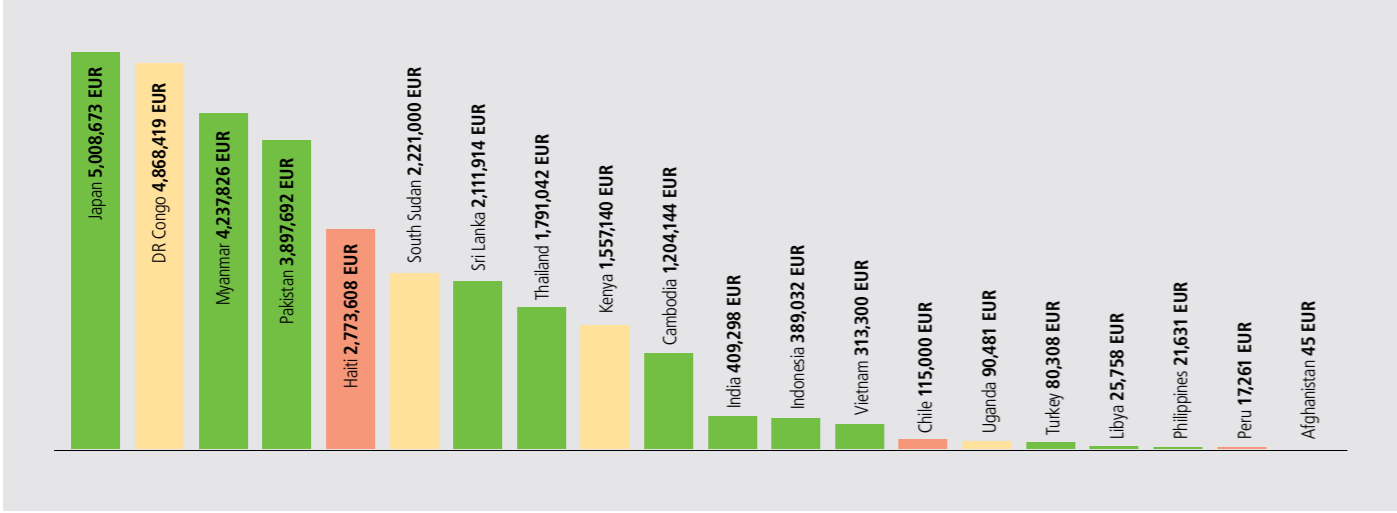
Revenue sources (rounded)



Programme expenditure by region (rounded)

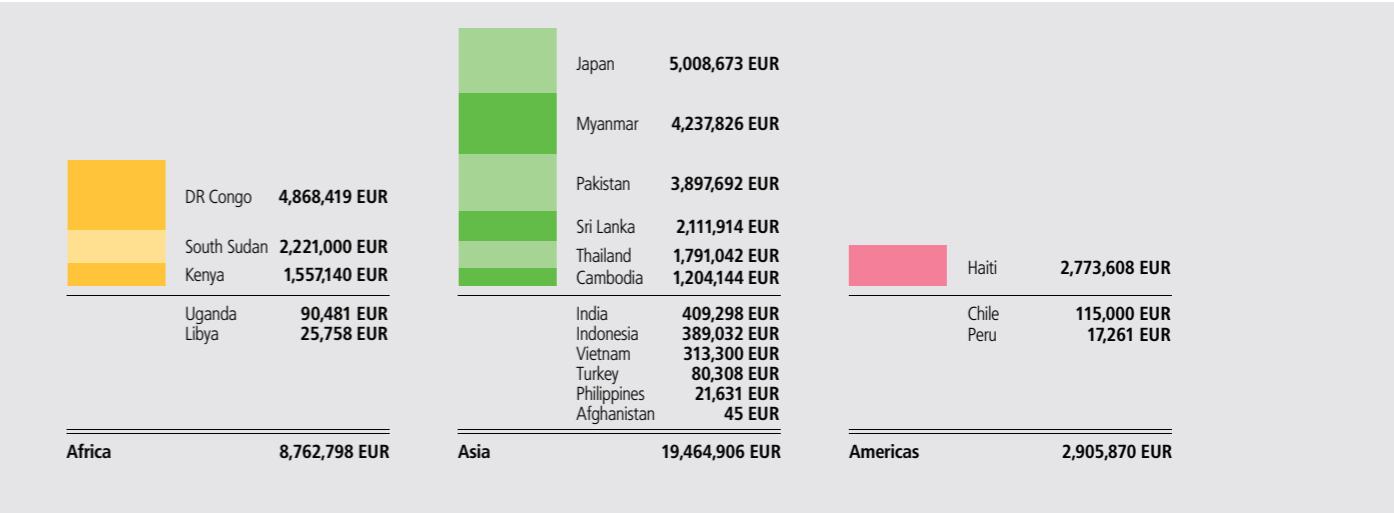


Programme expenditure by country (rounded)

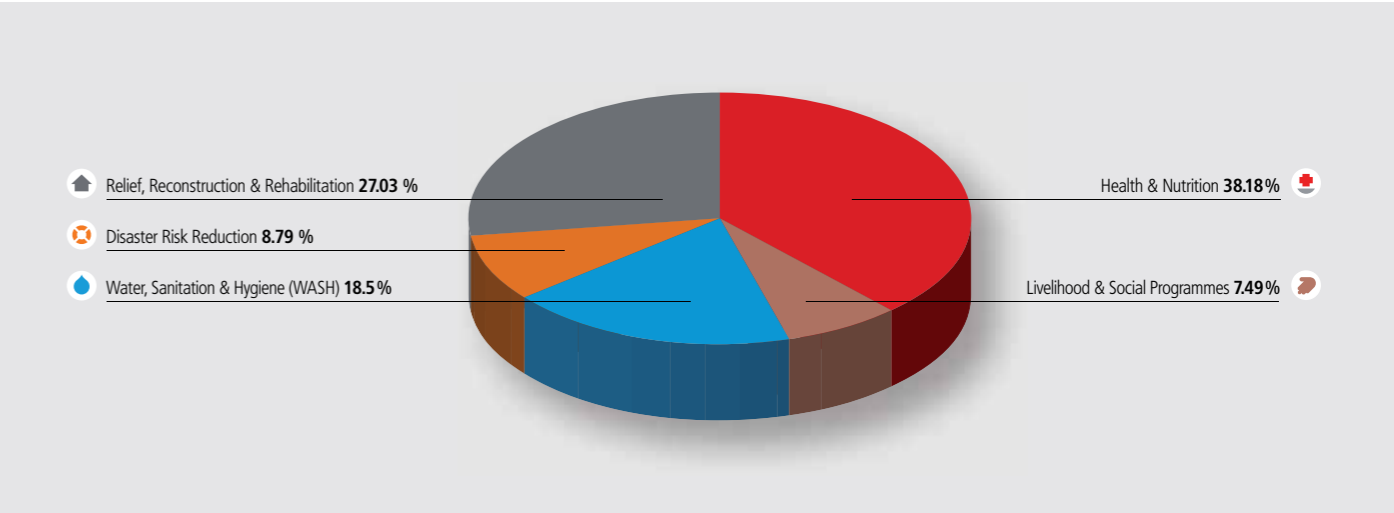


Financial overview 2011

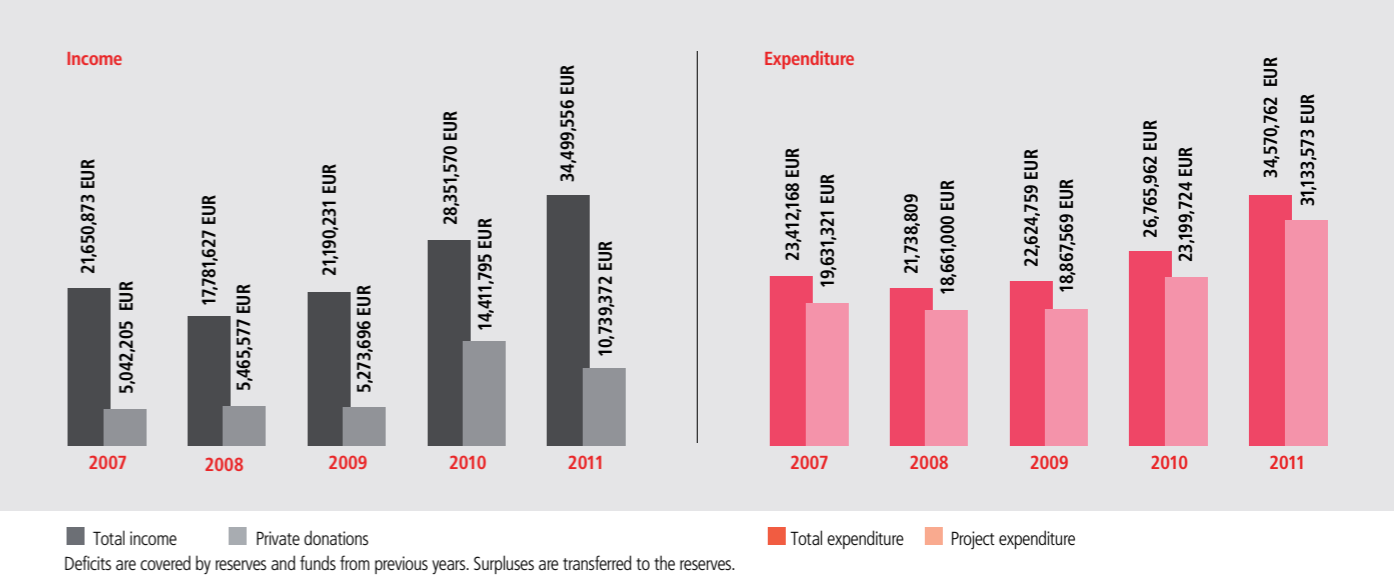
Programme expenditure by region and country (rounded)



Programme expenditure by sector



Development of income and expenditure (2007 – 2011)



Programme overview 2011

Americas

| Country | Regions / project locations | Programme focus | Brief description | Help for ... people (catchment population/direct beneficiaries) | Donors/ cooperation partners | National and local partner organisations | No. of projects |
|------------------------|---|--|---|---|--|---|-----------------|
| 1 Chile ⁽²⁾ | Chépica | Rehabilitation, income generation | Income-generating measures for small-scale enterprises | 20,000/ 200 | ADH, own funds/ private donations | Auxilio Maltesé, Chilean Association of the Order of Malta | 1 |
| 2 Haiti ⁽¹⁾ | Belle Anse, Darbonne, Léogâne, Milot, Petit-Goâve, Port-au-Prince | Development-oriented relief and rehabilitation in the fields of healthcare and WASH; reconstruction of social infrastructure and disaster risk reduction | Cholera emergency relief (distribution of soap bars, jerry cans and aqua tabs, provision of drinking water, cholera prevention through education), set up and operation of a Cholera Treatment Unit, strengthening of community-based healthcare services with special focus on maternal and child health; improvement of access to drinking water and sanitation facilities incl. hygiene awareness (WASH); rehabilitation of social infrastructure (schools, kindergarten, maternity ward, market place); community-based disaster risk reduction | 250,000/ 152,000 | AA, ADH, arche noVa, BMZ, MSF, NIN, national associations of the Order of Malta, THW, UNICEF, own funds/ private and company donations | COTEDO, community and school committees, Episcopal church, health and water authorities | 8 |
| 3 Peru ⁽²⁾ | Lima, Piura, Quezocotillo | Social programmes | Implementation of a day care centre for children, a family centre and a centre for elderly people, support for children of low-income families | 5,000/ 500 | own funds/ private donations | Malteser Perú, Peruvian Association of the Order of Malta | 4 |

⁽¹⁾ Programme implementation through Malteser International and partner organisations

⁽²⁾ Programme implementation through national associations and relief services of the Sovereign Order of Malta supported by Malteser International

⁽³⁾ Programme implementation through local partner organisations supported by Malteser International

Africa

| Country | Regions / project locations | Programme focus | Brief description | Help for ... people (catchment population/direct beneficiaries) | Donors/ cooperation partners | National and local partner organisations | No. of projects |
|---------------------------|--|--|--|---|--|---|-----------------|
| 4 DR Congo ⁽¹⁾ | Ituri: Ariwara Province Orientale: Aba and Faradje | Health care, supply with essential drugs, containment of epidemics, psychosocial care, rehabilitation of infrastructure, emergency medical aid | Health system development and support for more than 280 health centres in 17 health zones, basic and advanced training of local staff; importation and redistribution of essential drugs, medical care for victims of sexual violence, fight against sexual violence, health infrastructure rehabilitation; emergency medical aid for displaced and vulnerable local populations | 1,886,000/ 729,000 | ECHO, EuropeAid/ EDF, own funds/ private donations | Local, regional and national health authorities | 2 |
| | South Kivu: Bukavu | Health care, psychosocial care, food aid, food security, rehabilitation of infrastructure | Multi-sector aid programme with focus on health care and food security; support for health facilities, rehabilitation of basic health infrastructure, food distribution and food security assistance for internally displaced population and families of malnourished children; medical and psychosocial care, social reintegration and income generation for victims of sexual violence; basic rehabilitation of transport infrastructure (roads, bridges, airstrips) in remote areas | 1,136,746/ 803,288 | BMZ, ECHO, GIZ, SDC, UNICEF, WFP, own funds/ private donations | Communal, state and non-state structures in the project areas | 7 |

Africa

| Country | Regions/ project locations | Programme focus | Brief description | Help for ... people (catchment population/direct beneficiaries) | Donors/ cooperation partners | National and local partner organisations | No. of projects |
|------------------------------|--|--|---|---|---|---|-----------------|
| 5 Kenya ⁽¹⁾ | Nairobi and Central Province | Health care, emergency aid | Improving the possibilities of diagnosis and treatment of tuberculosis and HIV/ AIDS, supporting home care, health education for slum residents; support for drought-affected population with food, mosquito nets and drugs | 100,000 beneficiaries | AA, ADH, CIDA, DAP, NIN, Order of Malta Kenya, Pathfinder International, Sternstunden, own funds/ private donations | Catholic dioceses in Marsabit and Isiolo, Kenyan Ministry of Health, Nairobi Health Management Board, NCC | 4 |
| 6 South Sudan ⁽¹⁾ | Central and Western Equatoria/Lakes State: Rumbek, Yei, Maridi, Juba | Health care, rehabilitation of infrastructure, capacity building | Control and treatment of TB, HIV, leprosy, sleeping sickness and malaria control programmes, rehabilitation/reconstruction of health infrastructure, provision of primary health care, maternal and child health, running of laboratory school, capacity building of health staff, village committees and community health workers, support of a leprosy settlement | 1,096,000 (catchment population) | AECID, BMZ, DAHWF, ECHO, GF/UNDP, Malteser Cologne, Studnia Nadziei, WFP, own funds/ private donations | Dioceses of Rumbek and Yei, Ministry of Health, local and national health authorities and communities | 8 |
| 7 Uganda ⁽¹⁾ | Maracha | Health care | Support for the nutrition unit of Maracha hospital, including home visits and treatment of patients | 360 children/year | ADH, Malteser Paderborn, MAV, PMK, own funds/ private donations | Maracha Hospital | 1 |

Asia

| Country | Regions / project locations | Programme focus | Brief description | Help for ... people (catchment population/direct beneficiaries) | Donors/ cooperation partners | National and local partner organisations | No. of projects |
|------------------------------|--|---|---|---|---|---|-----------------|
| 8 Afghanistan ⁽¹⁾ | Northern Afghanistan: Mazar i Sharif | Social programmes, education, capacity building | Set up of an educational television channel and programme in Mazar-i-Sharif | 550,000 inhabitants of Mazar-i-Sharif and the surrounding countryside, 30 trained media specialists | BMZ, SCEO, own funds | SCEO | 1 |
| 9 Cambodia ⁽¹⁾ | Provinces of Oddear Meanchey, Banteay Meanchey, Preah Vihear and Siem Reap | Health and nutrition, WASH, emergency relief | Community-based health insurance, health promotion, maternal and child health, strengthening of the health and self-help capacities of civil society, improved access to drinking water and sanitation, food security; flood relief: provision of food, cash transfers, and seed distribution | 356,000/ 173,000 | BMZ, CDF/AusAid, CIM, EuropeAid, own funds/ private donations | AgriCam, CAAFW, CHHRA, local (health) authorities, MRKR | 4 |
| 10 India ⁽³⁾ | States of Tamil Nadu, Kerala, Gujarat, Uttar Pradesh and Rajasthan | Health, micro health insurance, livelihood and social programmes, community-based disaster risk reduction | Southern India: HIV prevention, care and support in over 1,000 villages, health and hygiene awareness Uttar Pradesh: community-based disaster risk reduction; drinking water supply and provision of shelters; "cash for work" programme Rajasthan: strengthening of resistance and social participation of Dalits and tribes in drought-affected districts of West Rajasthan Tibetan community in exile: Set-up of a health insurance system | 2,000,000/ 300,000 | ADH, BMZ, own funds/ private donations | DMH St. Albans, MIA, Provision, Sabhagi Shikshan Kendra, Unnati | 5 |

Asia

| Country | Regions / project locations | Programme focus | Brief description | Help for ... people (catchment population/direct beneficiaries) | Donors/ cooperation partners | National and local partner organisations | No. of projects |
|--------------------------------|--|---|---|---|---|--|-----------------|
| 11 Indonesia ^(1, 2) | Aceh Province: Aceh Utara District West Papua Province: Manokwari and Teluk Wondama districts | Health care, poverty reduction, community development, disaster risk reduction | Improvement of maternal and child health, improved access to safe drinking water and sanitation facilities for marginalised communities in the hinterland of Aceh Utara, improved income for farmers, community-based disaster risk reduction | 42,000/ 26,000 | AA, BMZ, DCV, own funds/ private donations | CCH, Hatnurani, local health and disaster management authorities, Sepakat, YEU | 2 |
| 12 Japan | Iwate Prefecture: Ichinoseki | Emergency relief, reconstruction, disaster risk reduction | Disaster-preventive reconstruction of the children's home Fujinosono, which will also serve as an evacuation centre for the community in case of emergency | 60 children and up to 150 people in case of an evacuation | ADH, Bild/Hilft e.V., Caritas Austria, international Caritas network, DCV, national associations of the Order of Malta, private and corporate donations (including Allianz, Paul Lange) | Board of Trustees of the children's home Fujinosono, Caritas Japan | 1 |
| 13 Myanmar ⁽¹⁾ | Yangon Yangon Division Shan State: Wa Region (Special Region II and IV) and Eastern Shan State (Tachileik and Kengtung) Northern Rakhine State: Maungdaw and Butthadang Rakhine State: Sitwe, Rathidaung, Pauktaw, Myebon Irrawaddy Delta: Labutta | Health, WASH, reconstruction, disaster risk reduction, emergency and transitional relief for the victims of Cyclone Giri | Control and treatment of infectious diseases including malaria, tuberculosis and HIV/AIDS; strengthening of community-based health care services with special focus on maternal and child health; improved access to safe drinking water and sanitation facilities, community-based waste management; disaster-preventive rehabilitation of schools and health centres, community-based disaster risk reduction (CBDRR), strengthening of community and national capacity of disaster preparedness; provision of drinking water | 1,530,000 (catchment population) | AusAid (through Caritas), BMZ, Caritas Network, ECHO, EuropeAid, GF, UNESCO, UNHCR, UNOPS, WFP, own funds/ private donations | Good Shepherd Sisters, local health authorities, Mangrove Service Network, Shwe Tha Har - Social Services Network, Social village committees | 18 |
| 14 Pakistan ⁽¹⁾ | Islamabad Khyber Pakhtoonkhwa Province: Swat and Kohistan districts Punjab Province: Rahim Yar Khan District Sindh Province: Tendo, Allahyar, Talika Jahndo Mari and Chamber districts Azad Jammu and Kashmir Province: Muzaffarabad district | Health, emergency and transitional relief for the 2010 and 2011 monsoon flood victims, disaster risk reduction for the population affected by the 2005 earthquake and the 2010 floods | Reconstruction and equipment of basic health units and primary schools, maternal and child health (including participative methods and prevention), capacity building for medical staff and government employees, disaster risk reduction for the health sector, and community-based disaster risk reduction incl. earthquake warning systems; flood relief (2011); provision of three water treatment systems; emergency and transitional relief (2010 floods); food assistance, water purification systems, basic health services and health & hygiene promotion, winterized shelters, cash-for-work programme as part of rehabilitation of agricultural infrastructure, construction of household latrines and shallow wells with hand pumps | 1,244,400/ 245,000 | AA, ADH, BMZ, City of Cologne, DCV, Deutsche Bank, NIN, WHO, own funds/private and corporate donations | Caravan, Health, school and disaster management authorities, HWA, LASOONA, NIDA, PIN, Paiman, REED, Sungi | 14 |
| 15 Philippines ⁽¹⁾ | Benguet Province: Padang and Coroz, Mindanao: Iligan City | Emergency relief, WASH, livelihood and social programmes, disaster risk reduction | Community-based disaster risk reduction; reestablishment of income-generating activities and water systems; emergency shelters for population affected by Tropical Storm Washi | Approx. 3,000 beneficiaries | ADH, DCV, national associations of the Order of Malta, own funds/private donations | Philippine association of the Order of Malta | 2 |
| 16 Sri Lanka ⁽¹⁾ | Colombo Eastern Province: Trincomalee, Batticaloa Northern Province: Jaffna, Mullaitivu and Kilinochchi | Support for IDPs, WASH, rehabilitation of social infrastructure, flood relief | Relief for IDPs: reconstruction of houses and social infrastructure, drinking water supply, sanitation, hygiene promotion, construction of health care centres; flood relief: provision of food and water, hygiene kits, non-food items | 685,000/ 212,496 | AA, ADH, BMZ, DCV, UNICEF, own funds/private donations | HUDEC, Lanka Rain Water Harvesting Forum, NWSDB, Sanodaya, TODA | 5 |
| 17 Thailand ⁽¹⁾ | North Thailand: Chiang Mai Mae Hong Son Province: Sop Moi and Mae Sariang districts | Health, WASH, social programmes | Improving the health situation of the Karen refugees by control of communicable diseases, maternal and child healthcare, health awareness and prevention (TB, HIV, avian influenza, malaria), WASH, strengthening of camp-based healthcare services; strengthening of the Thai health system through trainings and improvement of the medical infrastructure and equipment, support of AIDS orphans | 70,000/ 70,000 | ECHO, EuropeAid, UNHCR, own funds/ private donations | HIV-Self-Help Groups (Salaween), Karen Refugee Committee, local health authorities | 5 |
| 18 Turkey ⁽¹⁾ | Van Province | Emergency relief | Distribution of relief goods after the earthquake | 1,000 families | Own funds/ private donations | International Blue Crescent | 1 |
| 19 Vietnam ⁽¹⁾ | Central Vietnam/Quang-Nam Province: Danang, Tay Giang | Poverty reduction, health care, disaster risk reduction | Improving basic health, nutrition and income situation of the poor and of ethnic minorities, community development, CEFF trainings, community-based disaster risk reduction | 220,000/ 36,000 | AA, ADH, BMZ, German Consulate, WCF, own funds/ private donations | Local health department, People's Committee, Steering Committee for Flood and Storm Control, Women's Union | 5 |

Annual accounts as of 31 December 2011

Balance sheet as of 31 December 2011

| Assets | 31.12.2011 EUR | 31.12.2010 EUR |
|--|----------------------|----------------------|
| A. Fixed assets | | |
| I. Intangible fixed assets | | |
| 1. Concessions, industrial and similar rights and assets and licences in such rights and assets acquired for a consideration | 4,333.36 | 8,666.68 |
| II. Tangible fixed assets | | |
| Other equipment, operating and office equipment | 201,866.92 | 302,830.78 |
| | 206,200.28 | 311,497.46 |
| B. Current assets | | |
| I. Receivables and other assets | | |
| 1. Trade receivables | 26,506.29 | 7,796.13 |
| 2. Receivables from other long-term investees and investors | 39.14 | 15.73 |
| 3. Receivables from related corporate entities | 745,782.30 | 5,457,505.79 |
| 4. Receivables from Malteser Hilfsdienst e.V. – internal – | 15,864,744.84 | 5,952,337.85 |
| 5. Other assets | 20,554,075.81 | 13,808,122.15 |
| | 37,191,148.38 | 25,225,777.65 |
| II. Cash-in-hand, bank balances and cheques | 5,786,390.99 | 5,694,730.19 |
| | 42,977,539.37 | 30,920,507.84 |
| C. Prepaid expenses | 137,045.51 | 97,297.17 |
| | 43,320,785.16 | 31,329,302.47 |

| Equity and Liabilities | 31.12.2011 EUR | 31.12.2010 EUR |
|---|----------------------|----------------------|
| A. Equity | | |
| I. Assets of the Association | 3,263,541.77 | 1,677,934.08 |
| II. Net loss (prior year: net income) for the financial year | -71,205.69 | 1,585,607.69 |
| | 3,192,336.08 | 3,263,541.77 |
| B. Provisions – Other provisions | 938,765.60 | 548,902.09 |
| C. Liabilities | | |
| 1. Trade payables | 277,171.35 | 223,998.49 |
| 2. Liabilities to related corporate entities | 756.85 | 2,741.68 |
| 3. Liabilities to Malteser Hilfsdienst e.V. – internal – | 52,922.37 | 43,130.53 |
| 4. Liabilities related to earmarked allocations | 32,751,375.67 | 24,951,586.61 |
| 5. Other liabilities | 6,107,457.24 | 2,295,401.30 |
| | 39,189,683.48 | 27,516,858.61 |
| | 43,320,785.16 | 31,329,302.47 |

Income statement for the period from 1 January to 31 December 2011

| | 2011 EUR | 2010 EUR |
|--|--------------------|---------------------|
| 1. Sales | 50,429.62 | 11,439.44 |
| 2. Other operating income | 41,578,929.93 | 37,350,382.48 |
| 3. Cost of materials | | |
| a) Cost of raw materials, consumables and supplies and of purchased merchandise | – 5,916,538.44 | – 6,021,695.46 |
| b) Cost of purchased services | – 3,716,338.72 | – 1,959,951.23 |
| 4. Personnel expenses | | |
| a) Wages and salaries | – 2,922,161.70 | – 2,819,631.67 |
| b) Social security, post-employment and other employee benefit costs Of which post-employment costs: EUR 224,607.59 (prior year: EUR 205,561.83) | – 778,163.17 | – 712,138.47 |
| 5. Income from release of liabilities related to earmarked allocations | 24,650,627.13 | 15,859,462.13 |
| 6. Expenses due to addition to liabilities related to earmarked allocations | – 32,751,375.67 | – 24,951,586.61 |
| 7. Amortisation and write-downs of intangible fixed assets, depreciation and write-downs of tangible fixed assets | – 171,458.15 | – 282,962.82 |
| 8. Other operating expenses | – 20,162,955.99 | – 14,958,014.29 |
| 9. Other interest and similar income Of which from related corporate entities: EUR 64,672.20 (prior year: EUR 37,166.66) Of which from Malteser Hilfsdienst e.V. – internal –: EUR 70,895.45 (prior year: EUR 35,188.46) | 151,433.87 | 81,872.59 |
| 10. Interest and similar expenses | – 1,191.26 | – 2,545.77 |
| 11. Result from ordinary activities | 11,237.45 | 1,594,630.32 |
| 12. Other taxes | – 82,443.14 | – 9,022.63 |
| 13. Net loss (prior year: net income) for the financial year | – 71,205.69 | 1,585,607.69 |

Independent Auditor’s Report

To Malteser Hilfsdienst e.V., Cologne/ Germany

We have audited the annual financial statements – comprising the balance sheet and the income statement – together with the book-keeping system, of the General Secretariat, Malteser International Division, of Malteser Hilfsdienst e.V., Cologne/Germany, for the business year from 1 January to 31 December 2011. The maintenance of the books and records and the preparation of the annual financial statements in accordance with the regulations of the First Section of the Third Volume of the German Commercial Code (HGB) are the responsibility of the Executive Board of the Association. Our responsibility is to express an opinion on the annual financial statements, together with the bookkeeping system, based on our audit.

We conducted our audit of the annual financial statements in accordance with § 317 HGB (“German Commercial Code”) and German generally accepted standards for the audit of fi-

nancial statements promulgated by the Institut der Wirtschaftsprüfer. Those standards require that we plan and perform the audit such that misstatements materially affecting the presentation of the net assets, financial position and results of operations in the annual financial statements in accordance with German principles of proper accounting are detected with reasonable assurance. Knowledge of the business activities and the economic and legal environment of the Association and of Malteser International as well as expectations as to possible misstatements are taken into account in the determination of audit procedures. The effectiveness of the accounting-related internal control system and the evidence supporting the disclosures in the books and records and the annual financial statements are examined primarily on a text basis within the framework of the audit. The audit includes assessing the accounting principles used and significant

estimates made by the Executive Board, as well as evaluating the overall presentation of the annual financial statements. We believe that our audit provides a reasonable basis for our opinion.

Our audit has not led to any reservations. In our opinion, based on the findings of our audit, the annual financial statements of the General Secretariat, Malteser International Division, of Malteser Hilfsdienst e.V., Cologne/ Germany, comply with the legal requirements.

Düsseldorf/Germany, 20 April 2012

Deloitte & Touche GmbH
Auditing Firm

Signed: Harnacke (German Public Auditor)
Signed: Höll (German Public Auditor)

Notes on the income statement 2011

Other operating income

This category contains:

Contributions by third parties such as:

- Germany’s Relief Coalition
- BSF - Basic Services Fund (Great Britain)
- International Caritas network
- Swiss Agency for Development and Cooperation
- Nachbar in Not (Austria)
- Sternstunden e.V. (Germany)
- Foundations
- UN Organisations

Public grants from:

- ECHO
- EuropeAid
- Federal Foreign Office (Germany)
- Federal Ministry for Economic Cooperation and Development (Germany)

Contributions, donations and other funding:

- Cash donations
- Inheritances
- Internal subsidies

Extract from table on page 13

| |
|---|
| 1. Sales |
| 2. Other operating income |
| 3. Cost of materials |
| a) Cost of raw materials, consumables and supplies |
| b) Cost of purchased services |
| 4. Personnel expenses |
| a) Wages and salaries |
| b) Social security, post-employment and other employment expenses |
| 5. Income from release of liabilities related to earmarked allocations |
| 6. Expenses due to addition to liabilities related to earmarked allocations |
| 7. Amortisation and write-downs of intangible fixed assets |
| 8. Other operating expenses |
| 9. Other interest and similar income |
| Of which from related corporate entities: EUR 64,6 |
| Of which from Malteser Hilfsdienst e.V. – internal – |
| 10. Interest and similar expenses |
| 11. Result from ordinary activities |
| 12. Other taxes |

Cost of materials

- a) Cost of raw materials, consumables and supplies and of purchased merchandise
This item contains all project costs for supplies, fuel for automobiles, food, medicine and similar goods.
- b) Cost of purchased services
These costs of other purchased products and services comprise the construction and maintenance costs from reconstruction projects.

Income from release of liabilities related to earmarked allocations

Contributions from donors for multi-annual projects and earmarked donations which were not fully used in the *previous* business year were then released and added to the liabilities. They are available in the *current* year for the continuation of the projects.

Expenses due to addition to liabilities related to earmarked allocations

Contributions from donors for multi-annual projects and earmarked donations which were not fully used in the *current* business year are added to the liabilities at the end of the year and carried over to the *following* year.

Other operating expenses

This category includes both the financial support of partner organisations in Africa, Asia, Europe and the Americas and project expenditures such as rent, salaries, transport and communications costs.

Abbreviations

| | |
|------------|--|
| AA | Federal Foreign Office (Germany) |
| ADH | Germany’s Relief Coalition (Aktion Deutschland Hilft) |
| AECID | Agencia Española de Cooperación Internacional para el Desarrollo (Spain) |
| BMZ | Federal Ministry for Economic Cooperation and Development (Germany) |
| BSC | Behavioural Science Centre (India) |
| CAAFW | Cambodian Association for Assistance to Families and Widows |
| CCH | Community Care of Humanity (Indonesia) |
| CDF/AusAID | Community Development Fund/Australian Agency for International Development |
| CHHRA | Cambodian Health and Human Rights Alliance |
| CIDA | Canadian International Development Agency |
| CIM | Centre for International Migration and Development (Germany) |
| COTEDO | Comisión de Trabajo Ecuménico Dominicano (Dominican Republic) |
| DAHAW | German Leprosy and Tuberculosis Relief Association |
| DAP | Direct Aid Program (Australian High Commission) |
| DCV | Caritas Germany |
| DMH | Department of Mental Health (India) |
| ECHO | European Commission Humanitarian Aid department |
| EDF | European Development Fund |
| GF | The Global Fund to Fight AIDS, Tuberculosis and Malaria |
| GIZ | Deutsche Gesellschaft für Internationale Zusammenarbeit (Germany) |
| HFTP | Help for the Children (Sri Lanka) |
| HUDEC | Human Development Centre (Sri Lanka) |
| HWA | Hilfswerk Austria International |
| LASOONA | Society for Human and Natural Resource Development (Pakistan) |
| MAV | Employee representation of Malteser Germany |
| MHDA | Malteser Austria |
| MIA | Micro Insurance Academy (India) |
| MRKR | M’Day Reak Reay, Kone Reak Reay (Cambodia) |
| MSF | Médecins Sans Frontières/Doctors Without Borders |
| NCC | Nairobi City Council (Kenya) |
| NIDA | National Integrated and Development Association (Pakistan) |
| NIN | Nachbar in Not (Austria) |
| NWSDB | National Water Supply and Drainage Board (Sri Lanka) |
| PIN | People In Need (Pakistan) |
| PMK | Päpstliches Missionswerk der Kinder (Germany) |
| REED | Rural Education and Economic Development Society (Pakistan) |
| SCEO | Social, Cultural, Economical Organisation (Afghanistan) |
| SDC | Swiss Agency for Development and Cooperation |
| TCCF | Turkmeneli Cooperation and Cultural Foundation (Iraq) |
| THW | Technisches Hilfswerk (Germany) |
| UNDP | United Nations Development Programme |
| UNESCO | United Nations Educational, Scientific and Cultural Organization |
| UNHCR | United Nations High Commissioner for Refugees |
| UNICED | United Nations Children’s Fund |
| UNOPS | United Nations Office for Project Services |
| WCFF | World Child Future Foundation (Liechtenstein) |
| WFP | United Nations World Food Programme |
| WHO | World Health Organization |
| YEU | Yakkum Emergency Unit (Indonesia) |

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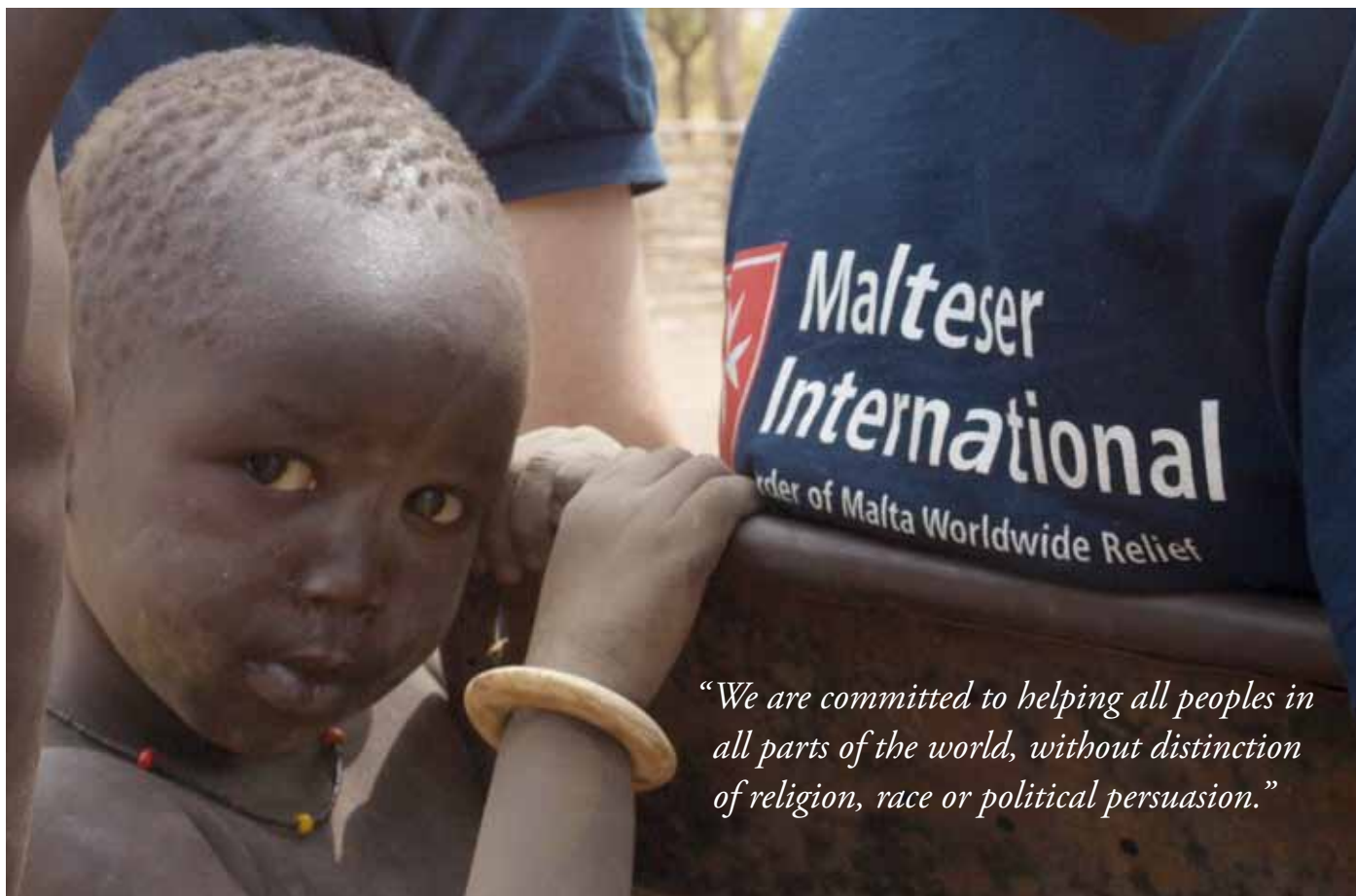
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"We are committed to helping all peoples in all parts of the world, without distinction of religion, race or political persuasion."

Malteser International – For a life in health and dignity

Malteser International is...

- the relief agency of the Order of Malta for humanitarian aid worldwide
- a non-governmental organisation with more than 50 years of experience
- currently active with nearly 100 projects in more than 20 countries in Africa, Asia and the Americas

Malteser International is active in the following areas:

- 🏠 Relief, Reconstruction & Rehabilitation
- 🩹 Health & Nutrition
- 💧 Water, Sanitation & Hygiene (WASH)
- 👨‍👩‍👧‍👦 Livelihood & Social Programmes
- 🚒 Disaster Risk Reduction

Malteser International would like to thank all of the supporters, partners and donors who have helped us to promote a healthy life with dignity all over the world in 2011!

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