



CALL FOR TENDER

External Mid-term Evaluation

“Rebuilding and strengthening of health care services and local agriculture for the crisis-affected vulnerable population in eleven target communities in Lebanon” (LLP2)

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| Project Period: | 01.01.2021 to 31.12.2024 (48 months) |
| Implementing Partner: | Order of Malta Lebanon (OML) |
| Project Volume: | 28.400.000 Euro |
| Donor(s): | German Federal Ministry of Economic Cooperation and Development (BMZ) |

I. Introduction and Context

In the Middle East Region, Malteser International is operating in the context of the humanitarian crisis in Syria since 2012 implementing emergency relief measures in Turkey, Syria, and Lebanon and since 2014 in Iraq. Malteser International’s programs cover needs mainly in the health sector and are mostly partner implemented.

In Lebanon, Malteser International and its partner organization “Order of Malta Lebanon” (OML) started providing medical drugs, food, and hygiene-kits for Syrian refugees in the Socio-Medical Centers of OML in 2012 and 2013. Starting from 2014, OML and MI operates three medical mobile units (MMU) in North Lebanon (Akkar), in Ras Baalbek and in the South of Lebanon (Yaroun) founded by the German Federal Foreign Office (AA) and further provides primary health care to Syrian refugees and the needy Lebanese population through an extended PHC in Deir el Ahmar, founded by German Federal Ministry for Economic Cooperation and Development (BMZ). Since 2020 OML in large scale was able to start rebuilding and strengthening the health care services and local agriculture for the crisis-affected vulnerable population in eleven target communities in Lebanon, also through the support of MI and the funding of the Federal Ministry for Economic Cooperation and Development (BMZ). OML operates in the region for over 60 years with many local programs and a backbone network of nine socio-PHC spread all over the country.

The genesis of the consultancy assignment refers to the second phase (LLP2) of latter mentioned BMZ-funded project which is being implemented by OML with the support, technical advice and monitoring of an MI team located in Beirut, Lebanon. The present project is running since January 2021 and has a duration of 48 months.

The present BMZ project defines its objectives as follows:

Project Goal

Strengthening resilience and improving the health status of vulnerable population groups (including refugees) affected by multiple crises in Lebanon.



Sub-goals

Health

1. Improved access to primary health care and social cohesion in the target regions.
2. OML has the organizational and institutional capacity to establish and develop a medical network and, in cooperation with partners, contributes to the long-term development of professional expertise in the country.
3. OML's local expertise is perceived at national level and provides impulses for shaping national health policy.

Agriculture

4. Local capacities are strengthened, which results in improved access to good nutrition and a healthier living environment for the population living in the vicinity of OML-run facilities
5. Local agricultural production has created income opportunities and improved the availability of basic foodstuffs.

II. Objectives of the mid-term evaluation

The main objective of the external mid-term evaluation is to assess to which extent the program implementation and achievements have progressed toward achieving the proposed results/outputs and planned measures of the BMZ agreement, mirroring narrative, logframe and budget. It aims also to provide evidence of MI/OML contribution towards outcome achievements and impact (relevance, coherence/partnerships, effectiveness, efficiency, impact, and sustainability).

The objective of the learning exercise is to directly communicate the findings of the evaluation and transform the collected information into recommendations for improved programming and implementation and ultimately, to demonstrate accountability to donors and beneficiaries.

Key observations on the strengths and weaknesses of the project design, implementation processes, monitoring tools, cooperation with local stakeholders, good practices and lessons learnt as well as cross-cutting issues shall additionally be considered. Also, recommendations for further development of the project design and respective capacities to extend services shall be evaluated.

The evaluation will focus on:

Relevance/appropriateness: The extent to which the project strategy, proposed activities and expected outcomes and outputs were justified and remained relevant to the Lebanese Government in its efforts to advance beneficiaries' assessed needs, country's policies, and donor's priorities.

Coherence and partnerships: The extent to which the project intervention is in coherence with policies of the respective humanitarian system (cluster etc.) and donors as well as with the Government of Lebanon's priorities and to what extent the intervention has been in consistence with other actors' interventions in the same context.

Effectiveness: The extent to which the project's expected outputs and outcomes were achieved. Factors that contributed to or detracted the project from achieving its desired results and objectives should also be included in the evaluation.



Efficiency: The extent to which the project resources (funds, expertise, time, etc.) were optimally used and converted into intended outputs.

Impact: The extent to which the project is expected to contribute to longer term outcomes/results. This involves the main impacts/expected impacts and effects/expected effects resulting from the activity on the local social, economic, environmental, and other development indicators.

Sustainability/Connectedness: Analyzing the benefits of activities that are likely to continue throughout the project timeframe and after the end of the project.

Conclusions and Recommendations

- a) Main conclusions drawn from analysis with evidence provided during field visits and observations.
- b) A set of recommendations linked to the conclusions that provide guidance to MI and OML for future interventions in Lebanon in the project-related sectors (continuation of the project).

Operational capacity and quality of partnership with the local partner organization

- a) Does the local partner organization have sufficient operational capacity? How have local capacities been strengthened?

III. Methodology

The evaluation shall be conducted in three steps. The first intervention shall include a desk review of all relevant available project related documents, proposal and reports. The second intervention will be a field based participatory evaluation where the evaluator will collect relevant data and will address main questions via individual and group interviews with project staff and beneficiaries. The third step will be the facilitation of an intense debriefing session with the presentation of the first findings from the evaluation.

IV. Planning

The mid-term evaluation is planned to take place preferably in the months of **January/February 2023**.

Draft work plan (to be discussed, depending on staffing (single evaluator/team):

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| Preparation/Briefing and reviewing of documents | 3-4 days |
| Field visit | 4-5 days |
| OML HQ visit | 2-3 days |
| Final report + Presentation | 4-5 days |
| Total | Up to 17 days |

MI and OML will facilitate all local travels in the region. MI together with OML will be responsible to organize appointments with stakeholders on the spot. OML will facilitate translation if required.

The evaluator shall be present in Lebanon and will be responsible to arrange for travel to Beirut and for all necessary equipment (e.g. computer) as well as for communication costs and relevant insurances. Accommodation in Beirut and the field can be facilitated upon written request.



VI. Deliverables

All documents and data acquired during interviews are confidential and solely used for the purpose of the evaluation. Interview partners will not be quoted in the report without their permission.

The draft and final report as well as all material linked to the evaluation (produced by the evaluators or MI/OML itself) are confidential and remain at all times in the property of MI.

- 1) Inception Report: Planning of the evaluation in form of an inception report based on the analysis of the project documentation in alignment with the Executive Director of OML and MI Country Coordinator based in Beirut.
- 2) Debriefing: A note (2 pages) with the principal results of the evaluation and recommendations is prepared and presented to (1) OML in form of a debriefing as well as (2) the MI Country Coordinator based in Beirut and the MI HQ based Program Manager.
- 3) Final Report: A draft final report (English, electronic version, max. 20 pages) including the findings of the evaluation and the recommendations will be sent to OML within ten days following the field trip latest for potential comments. The report (electronic version) will be finalized and sent to OML latest ten days upon receipt of potential comments and questions.

The results of the evaluation will be presented in a written report in English. The report shall cover the above-mentioned topics and will include practical recommendations.

VII. Expertise of the evaluator(s)

The evaluation can be carried out by a single experienced evaluator or a team with proven expertise in the areas of intervention. Applications for only one area of intervention are also encouraged and taken into consideration in combination with other applications. The evaluator(s) are required to have

- Proven evaluation experience of humanitarian projects required, preferably in a related field (Health, Agriculture/Nutrition)
- A minimum of five years of experience with humanitarian and/or developmental projects
- Experience in the context of the Middle East, preferably with Lebanon and with the Syrian crisis
- Excellent written and spoken English; knowledge of French/Arabic would be an asset
- Postgraduate university degree or equivalent in the wider field of Health and/or Agriculture/Nutrition would be an added value

VIII. Requirements for the presentation of offers

The offer will be a compilation of the following documents:

1. Technical offer including description of methodology and work plan
2. Financial offer including costs for travel, accommodation, per diem etc.
3. Information on previous experience, including CV and references
4. Information on availability for the assignment



**Malteser
International**

Order of Malta Worldwide Relief

Expression of Interest:

Applications shall be presented per E-mail to Malteser International.

Contact person: Theresa Tesan theresa.tesan@malteser-international.org until **20th December 2022**.

Please note, that interviews might be conducted already before expiry of the deadline. Nevertheless, a final decision will only be taken upon review of all applications.